



## Medical Sciences Trustee Candidate

### Edd Fleming, M.D.

#### Professional Experience

- Senior Partner, Silicon Valley, McKinsey & Company
- Fellow, Pulmonary and Critical Care, University of California, San Francisco
- Physician, Mission Hospital, Cameroon
- Resident, Internal Medicine, Johns Hopkins Hospital

#### USP Experience

- Leads the Chief Medical Officers forum, in which USP has participated

#### Additional Information

- Board eligible in pulmonary, critical care, and internal medicine
- Board of Visitors, Vanderbilt School of Medicine Basic Sciences

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## Biography

Dr. Edd Fleming is an academically trained pulmonologist, critical care physician, and leading management consultant at McKinsey and Company in the healthcare space. He earned his B.A. in chemistry from Harvard and his M.D. from Vanderbilt University, and he completed internal medicine training at Johns Hopkins Hospital and subspecialty training in pulmonary and critical care medicine at the University of California, San Francisco. After his residency, Dr. Fleming spent a year providing care in a remote mission hospital in Cameroon.

In 1997, Dr. Fleming joined McKinsey and Company, where he has focused on improving patient care. He works closely with hospital systems and with life sciences, biopharmaceutical, diagnostic, medical device, and health technology companies of all sizes to improve their performance. This support includes business planning, strategy, operational performance, and organization and business development. Dr. Fleming spends half of his time working directly with the innovation side of these companies, improving research and development (R&D) productivity through supporting decisions about innovation, portfolio management, novel approaches to trial design and execution, application of digital and analytics, and improvement in the culture and ways of working. He helps companies test and bring novel modalities such as cell and gene therapy, RNA interference, bispecific antibodies, and digital therapies to market.

Dr. Fleming is the global leader of McKinsey's R&D practice, where he is responsible for its client service and knowledge development on R&D topics. In that role, he founded the Chief Medical Officers' and Medical Affairs' forums, where senior leaders across industry gather several times a year. He is the author of multiple recent publications, including *The Value of Medical: Enhancing Patient Benefit*, *Digital R&D: The Next Frontier for Biopharmaceuticals*, *Precision Medicine: Opening the Aperture*, and *R&D in the Age of Agile*.

Dr. Fleming is a member of Vanderbilt School of Medicine's Board of Visitors and is working closely with the newly formed national Physician Scientist Support Foundation to increase the number of physicians engaging in research.